Challenges and Solutions in

Thank you sponsors











A Lippert Components Company

A Case Study Reviewing What Works



11:00am – 12:00pm

IMPACT Ministries



- Alvin Person Stockroom Assistant, Deck Builder, IMPACT Graduate
- **Ethan Blount** Lamination Manager, IMPACT Coach

Keith Stevens – VP of Operations, IMPACT Coach







September 30, 2019 Challenges & Solutions Workforce Super Session



WHAT IS IMPACT ?

• IMPACT IS A FAITH-BASED MENTORING APPRENTICESHIP PROGRAM WITH A TRIPLE PURPOSE:

BUILD TROUBLED MEN INTO PRODUCTIVE CITIZENS

- DEVELOP THEM INTO EFFECTIVE ASSOCIATES BY HONING SKILL SETS
- CHALLENGE THESE MEN TO GIVE BACK TO OUR YOUTH & COMMUNITY





WHY WAS IMPACT CREATED ?

• IMPACT WAS CREATED, FIRST & FOREMOST, TO HELP MAKE A POSITIVE "IMPACT" ON OUR COMMUNITY:

• VOID OF PRODUCTIVE MALE ROLE-MODELS IN MANY ACTIVITIES

- EDENTON UNITED, A COMMUNITY BACK-TO-SCHOOL EVENT
- SCHOOL EVENTS, SPORTING EVENTS, & OTHER DEVELOPMENTAL ACTIVITIES

• LURE OF EMPLOYMENT MIGHT MOTIVATE, INSPIRE, & STABILIZE





IMPACT APPRENTICESHIP

- 5 TROUBLED YOUNG ADULTS ARE SELECTED (VIA INTERVIEW PROCESS)
 - SECOND-CHANCE IMPLEMENTED AT BEGINNING OF PROGRAM, AS NEEDED.
- 13-WEEK PROGRAM
- MENTOR ASSIGNED TO OVERSEE APPRENTICE THROUGHOUT PROGRAM
- 1 WEEK WITH EACH TEAM
- 1 DAY A WEEK SHADOWING TO HELP SEE THE BIGGER PICTURE
- WEEKLY 1-ON1 LUNCH WITH MENTOR
- WEEKLY FEEDBACK FROM SUPERVISOR
- WEEKLY WRITE-UP: "HOW THIS WEEK IMPACTED ME"
- WEEKLY ROUNDTABLE WITH IMPACT LEADERS
- ANTICIPATED FULL-TIME EMPLOYMENT
 -WITH SUCCESSFUL COMPLETION OF PROGRAM!







IMPACT APPRENTICESHIP

13 WORK CELLS

LAMINATION SMALL PARTS

LINER / DECK / STRINGER

LAM HULLS

TOPS / CONSOLES

MOLD MAINTENANCE / P&D

LID WORLD

HULL / LINER / DECK BUILD

LINER / DECK SETTING

PRE-FAB

LID INSTALL

COMPLETION

FACILITIES / STOCKROOM

APPRENTICE CHOICE

BEX

POWERED BY METSTRADE

13 SHADOWS

PRESIDENT **VP, OPERATIONS** SAFETY MANAGER PRODUCTION CONTROL MANAGER ASSEMBLY MANAGER LAMINATION MANAGER SUPPLY CHAIN / STOCKROOM ASSEMBLY ENGINEERING LAMINATION ENGINEERING FACILITIES FINANCE SALES HUMAN RESOURCES

ADDITIONAL DIMENSIONS

FEEDBACK LOOP FROM AREA SUPERVISOR

"HOW THIS WEEK IMPACTED ME" WEEKLY 1-ON-1 LUNCH WITH MENTOR WEEKLY ROUNDTABLE DISCUSSION

GRADUATION RECOGNITION





Manufacturers Association

IMPACT SCHOLARS

ELEMENTARY

- WORK WITH ADMINISTRATION
- MENTORING TROUBLE AREAS
- READING, WRITING, MATH

MIDDLE

- WORK WITH ADMINISTRATION
- MENTORING TROUBLE AREAS
- READING, WRITING, MATH
- MAINTAIN PROGRESS WITH SUSPENDED STUDENTS

HIGH

- WORK WITH ADMINISTRATION
- MENTORING TROUBLE AREAS
- READING, WRITING, MATH
- MAINTAIN PROGRESS WITH SUSPENDED STUDENTS
- COLLEGE / TRADE GUIDANCE
- HOW TO INTERVIEW
- HOW TO DRESS / PRESENTATION

Pac







IMPACT FUN IN THE SON

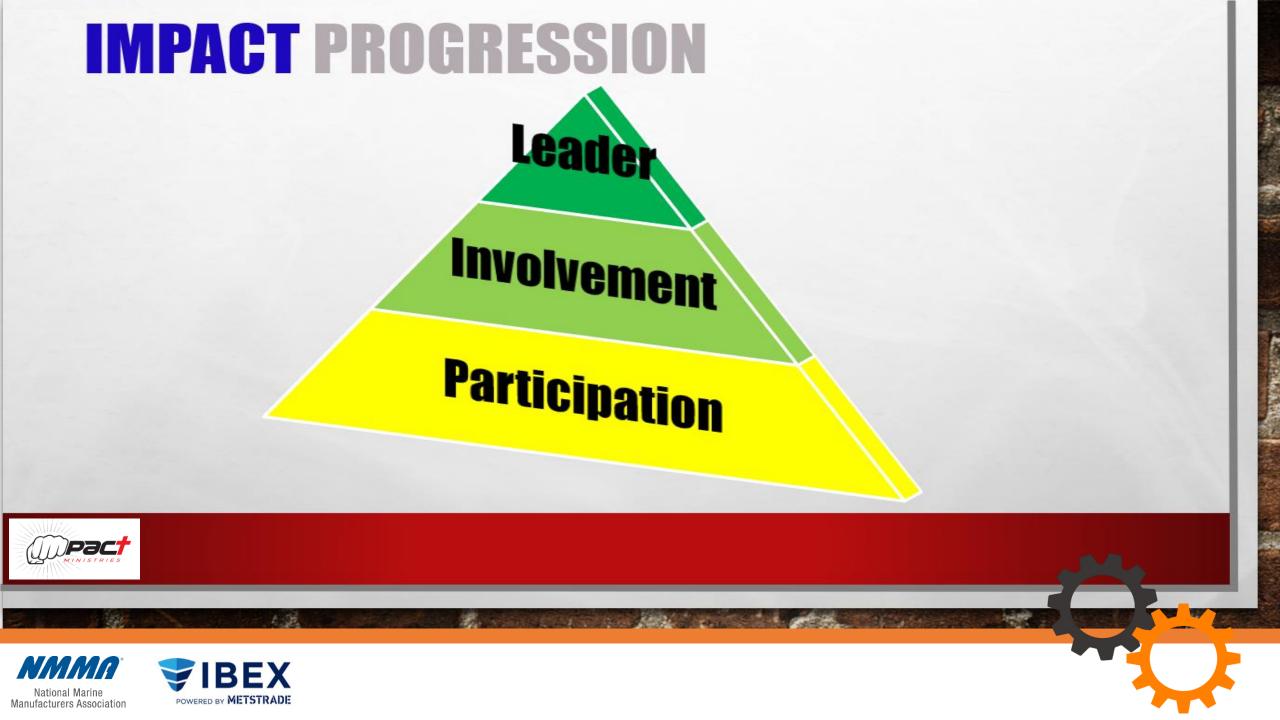
- 30-40 CHILDREN, DAY TRIP
- 8-10 ADULTS, INCLUDING COUNSELORS / PASTORS
- SEEING THE "BIGGER" PICTURE / OUTSIDE EXPOSURE
- DEVOTIONAL TIME WITH PASTOR
- FALL 2018/19: NC A&T FOOTBALL GAME (RALEIGH, NC)













GRADUATIO



time of

GRADUATION

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MAKING A DIFFERENCE

1. 18









Investing in the Future of Marina Employees

Holly Ashton, Dir. Of Workforce Development







September 30, 2019 Challenges & Solutions Workforce Super Session









Where to start?







Safe Harbor Marinas Offers:



Boatyards nationwide

We have national footprint across the US and are continually expanding our network.



Growth potential

As we grow, you'll grow too, with unlimited potential and opportunities for career advancement.



Employment year-round

Peace of mind with financial stability & consistent year-round service work available.



Environmental stewards

We are unwavering advocates for the health and cleanliness of our waterways and uplands.



Expand your knowledge

We offer continuing education and training courses so your knowledge is always up to date.



Employee perks

Enjoy storage discounts, Tool Repurchase Program, Employee referral bonuses & more.



Better benefits

Recieve a competitive salary, benefits, paid holidays, vacation, & bonus potential.



Culture is key

Our inclusive and friendly work environment provides you the opportunity to work with & learn from the best.



What Works?

Identify key stakeholders and build relationships to ensure buy-in











What Works?

Develop structure but leave room for customization because each manager/team will have unique needs.





SHM Family

- 2000 employees
- 80+ properties
- 17 states

Possible Career Pathways

Dockhand - Dockmaster
 Dockmaster - General Manager
 Technician - Service Manager
 Service Manager - General Manager
 General Manager - Regional VP





What Works?

Choose a manageable group to pilot a program with before rolling something out company-wide





SHM Apprenticeship Program

- 3000 hours
- 22 different topics
- Registered apprenticeship





Greg

- First job in marine industry at 14
- Graduate of IYRS
 School of Technology
 & Trades
- Apprentice at Safe Harbor Cowesett





What Works?

- Identify key stakeholders and build relationships to ensure buy-in
- Develop structure but leave room for customization because each manager/team will have unique needs
- Choose a manageable group to pilot a program with before rolling something out company-wide
- Invest in training your employees



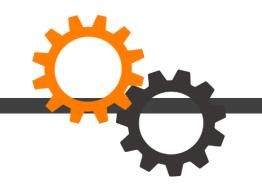




SAFE HARBOR

MARINAS







SAFE HARBOR

Marquis Yachts – Work Release Program

Sasha Wesolowski, HR Manager



Photograph (left) – Action 2 News WBAY, 2019







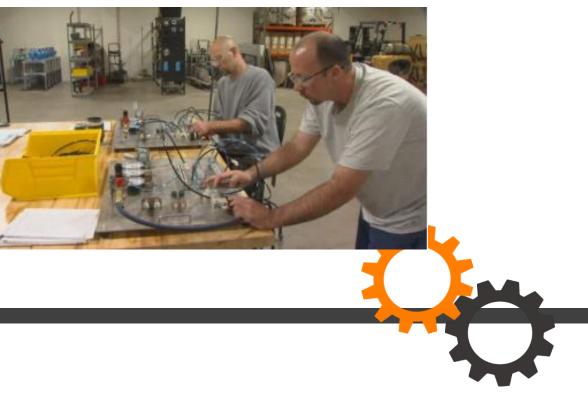
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What is it?

- Partnership with Wisconsin Department of Corrections
- Sanger Powers minimum security correctional facility
- Allows inmates opportunities to be released for work and educational opportunities with local technical college



Photographs – Action 2 News WBAY, 2019





How does it work?

- Pre screened by trained correctional staff
- Regular employees
- Transportation
- Compensation
- Monitoring







Benefits of the Program

- No absenteeism issues
- Skilled work
- Long term employees
- WOTC
- Minimal employee benefit costs
- Benefits to Inmate/Taxpayers







Concerns

- Lack of notice of transfers/releases
- Coworker concerns/employee reactions to the program













Evinrude – ABYC/NMDA Engine Donation Program

Jeff Wasil, Engineering Manager



Background

• Evinrude donated \$2 million dollars worth of outboard engines to the ABYC Foundation to combat industry-wide technician shortage.



Fort Myers Technical College



Donation Summary:

- 100 Evinrude E-TEC G2 3.4 Liter V6 outboard engines
- Access to Evinrude's entire service training curriculum
 - Fundamentals and Professional Level Courses
 - Over 50 hours of on-line videos, quizzes, and tests
 - Option to transition to certification level course at Evinrude's training facility
- Discounted Evinrude Test Tank and Education Tool Packages
- National Marine Distributors Association (NMDA) available funds for shipping and tools







Why Donate?

- Industry shortage engine technicians
 - Feedback from Evinrude dealer network
 - Difficulty finding engineering technicians



- Provide access to latest clean-technology outboard engines
 - Many technical schools are still training with conventional carbureted twostroke engines
 - Students don't have access to the 'virtual tools' which exist in modern computerized engine controls
 - Our industry has transitioned much later to high-technology engines relative to automotive



Why Donate?

- Working in the marine industry is a great career!
 - High technology products and systems
 - Boating lifestyle!

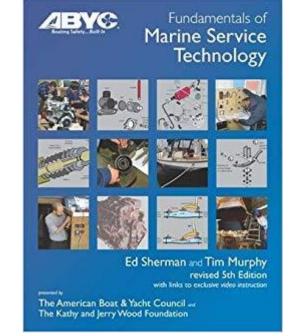






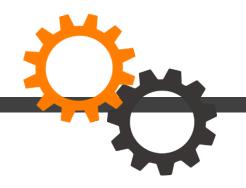
Why ABYC Foundation?

- ABYC is well versed in education and marine training
 - Publishing and training on industry standards
 - Accredited marine training curriculum
- Evinrude's training curriculum focuses on the engine systems specific to Evinrude



- ABYC's program includes everything from the entire vessel systems to shop etiquette and safety.
 - Accredited text books, training guides, presentations, quizzes, and tests

ABYC Provided a Well-Rounded Marine Education Program that Could be Easily Adopted by Accredited Schools





Other Activities:

- Participating in train-the-trainer events:
 - Evinrude instructors sponsored and presented at the ABYC education conference in July, 2019
- Hosted an education summit at Evinrude
- Created a local education partnership with Gateway Technical School



Evinrude Presentation at ABYC Education Conference



Evinrude Hosting NC3 Educator Conference



Ongoing efforts:

- Working with our dealer network to identify education priority areas which require attention
- Created education committee within Evinrude
- Interfacing with ABYC to approve schools
 - Offering financial support, if needed, through NMDA
- Meeting with educators to build relationships and ensure training best practices







More Information:

Jeff Wasil

Engineering Manager 10101 Science Drive Sturtevant, WI 53177 262-884-5322 Jeff.wasil@brp.com

https://www.abycfoundation.org/

Online application: <u>https://abycinc.org/page/CurriculumOBDonation</u>

ABYC Foundation President: Margret Podlich <u>mpodlich@abycfoundation.org</u>



Evinrude Donates 100 Engines to the ABYC Foundation!











Closing the Skills Gap

Carolyn McMorran Assistant Vice President for Professional Continuing Education

Innovative solution producing results Regal University





Today's Workplace

10,000 per day

for the next 10 years

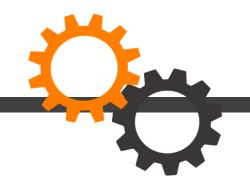
40 years of experience (Skilled Talent)







76 million







75 million



Today's Workplace

High School Drop Outs

-60% of this population is employed (33,000)



High School Graduate But Doesn't go to College

-40% of this population is employed (64,000)

Orange County

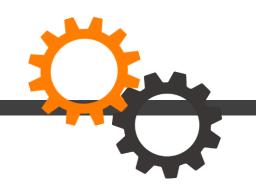
Osceola County



Kids that go to College

Bachelor's degree \$23,500 to more than \$35,000

Federal loan amount per student was slightly more than \$6,000. Broward/Palm Bay New Times





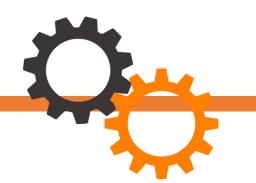




Accelerated Skills Training

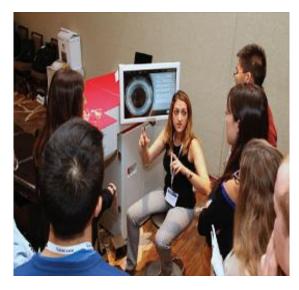
VALENCIACOLLEGE





Accelerated Skills Training (AST)



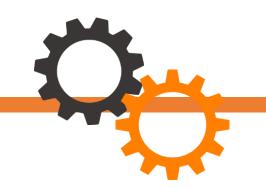






Program lengths range from 8 -22 weeks

Classes are hands-on, high tech, in high demand industries Nationally and Internationally recognized industry certifications Industry collaboration on curriculum





Advanced Manufacturing Programs



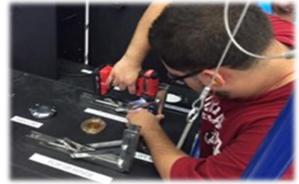
Distribution Operations Technician



Downtown NEW: Distribution Operations Technician



Mechatronics (Industrial Maintenance Technician)



Downtown Electronic Board Assembly



Computer Numerical Control



Welding Levels 1 & 2 & Weekend Welding



Construction Programs



Just Launched Carpentry





Heavy Equipment Operator

Just Launched

Electrical Powerline Technician



Apartment Maintenance Technician





Certified Clinical Medical Assistant



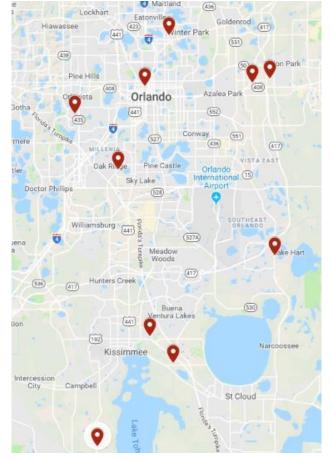
A Dual Certification Program





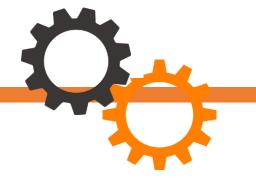
Creating Access through Multiple Locations

- West Campus
- East Campus
- Winter Park Campus
- Lake Nona Campus
- Osceola Campus*
- Poinciana Campus*
- Advanced Manufacturing Training Center*
- Downtown Orlando*



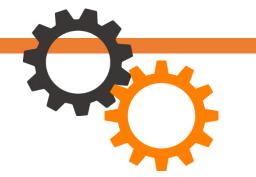
- School of Public Safety
- Fire Rescue Institute
- Downtown (UCF)
- Eatonville
- Apopka
- Bithlo
- CareerSource Osceola

- * Current CAT facilities
- * New CAT facility opened in January 2019
- * New CAT facility opening in August 2019





Questions?





Lunch is served!

